Documents for the March	9th Subcommittee Hearing	a: "Are Federal Workers	Underpaid?"

Read Ranking Member Lynch's Opening Statement

Read Congressman Elijah E. Cummings' Opening Statement

Read the testimony of $\,\underline{\text{John Berry}}\,$, Director, U.S. Office of Personnel Management

Read the testimony of <u>Andrew Biggs</u>, Resident Scholar, American Enterprise Institute for Public Policy Research

Read the testimony of <u>James Sherk</u>, Senior Policy Analyst in Labor Economics, The Heritage Foundation

Read the testimony of $\underline{\text{Max Stier}}$, President and Chief Executive Officer, Partnership for Public Service

Read the testimony of <u>Colleen Kelley</u>, National President, National Treasury Employees Union